



UK Government
Investments

UKGI Board meeting - 16th May 2018

MEETING
16 May 2018 13:00

PUBLISHED
10 May 2018

Agenda

<i>Location</i>	<i>Date</i>	<i>Owner</i>	<i>Time</i>
Room 3K, 1 Victoria Street, London, SW1H 0ET	16/05/18		13:00
1. Declaration of interest			
2. Minutes from previous meeting (22 March 2018)			
3. Action Log			
4. Chief Executive's report (UKGI-BP-222)			13:00
5. People report (UKGI-BP-223)			13:15
6. Chief Financial Officers update (UKGI-BP-224)			13:30
7. Risk Register review (UKGI-BP-225, 225a)			13:35
8. NDA - Project review (UKGI-BP-226, 226a)			13:45
9. Student Loans - Project review (UKGI-BP-227)			
10. Cabinet Office - Departmental relationship review (UKGI-BP-228, 228a)			14:30
11. Melrose GKN update (UKGI-BP-229)			14:45
12. Principles of remuneration for portfolio entities (UKGI-BP-230, 230a, 230b)			15:05
13. UKGI Board paper review - Board Intelligence (UKGI-BP-231)			15:25
14. Board Forward Look - proposed additions / changes (UKGI-BP-232)			15:45
15. NED only discussion			15:50
16. Dashboard (UKGI-BP-233, 233a)			

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Agenda

<i>Location</i>	<i>Date</i>	<i>Owner</i>	<i>Time</i>
Room 3K, 1 Victoria Street, London, SW1H 0ET	16/05/18		13:00

17. EDRM summaries (UKGI-BP-234, 234a)

18. Summary of Transaction Committee (UKGI-BP-235)

19. Audit and Risk committee minutes (UKGI-BP-236)

20. Remuneration committee minutes (UKGI-BP-237)

21. NED project assignments (UKGI-BP-238)

22. Board and committee meetings 2018/2019 (UKGI-BP-239)

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UK Government
Investments

OFFICIAL-SENSITIVE

Company No. 9774296

DRAFT

**UK Government Investments Limited
(the "Company")**

27-28 Eastcastle Street, London W1W 8DH

Minutes of a meeting of the Board of Directors held in

Room 3K, 1 Victoria Street, London, SW1H 0ET

On 22 March at 13.00pm

Present: Robert Swannell (in the Chair)
Jitesh Gadhia
Jane Guyett
Robin Lawther
James Leigh-Pemberton
Simon Palley
Charles Roxburgh (until item 6)
Mark Russell
Caroline Thomson (phone)

Apologies: Alex Chisholm

In attendance: Carolyn Battersby (Item 3.6)
Jamie Carter (Items 3.1 and 3.2)
Richard Callard (Item 3.6)
Tom Cooper
Zoe Gillis
Hannah Gray (Item 3.3)
Michael Harrison
Sarah Jones (Item 3.3)
Laura Kiddoo (Items 7, 8 and 9)
Henry Lloyd
Justin Manson
Madelaine McTernan (Items 3.4 and 3.5)
Tim McInnes (Item 3.4)
Rachel Mortimer
Anthony Odgers (except Item 3.10)
Anna Payton (Items 3.7 and 3.8)
Robert Razzell
David Sandford
Ed Westhead (Item 3.9)

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The meeting duly closed at 16:15pm

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Chair of the meeting

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UK Government Investments

Company No. 9774296

UK Government Investments Limited

(the "Company")

27-28 Eastcastle Street, London W1W 8DH

Paper for the Board of Directors

Topic: Chief Executive's Report

Date: 8 May 2018

Author: Mark Russell

Ref: UKGI-BP-222

Category: Paper circulated, for discussion

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UK Government
Investments

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UKGI-BP-223

Company No. 9774296

UK Government Investments Limited

(the "Company")

27-28 Eastcastle Street, London W1W 8DH

Paper for the Board of Directors

Topic: People
Date: 8 May 2018
Author: Rachel Mortimer
Email: **GRO**
Ref: UKGI-BP-223
Category: Paper circulated for approval

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UK Government
Investments

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UKGI-BP-224

Company No. 9774296

UK Government Investments Limited

(the "Company")

27-28 Eastcastle Street, London W1W 8DH

Paper for the Board of Directors

Topic: Finance
Date: 9 May 2018
Author: Robert Razzell
Email: GRO
Ref: UKGI-BP-224
Category: Paper circulated, for discussion

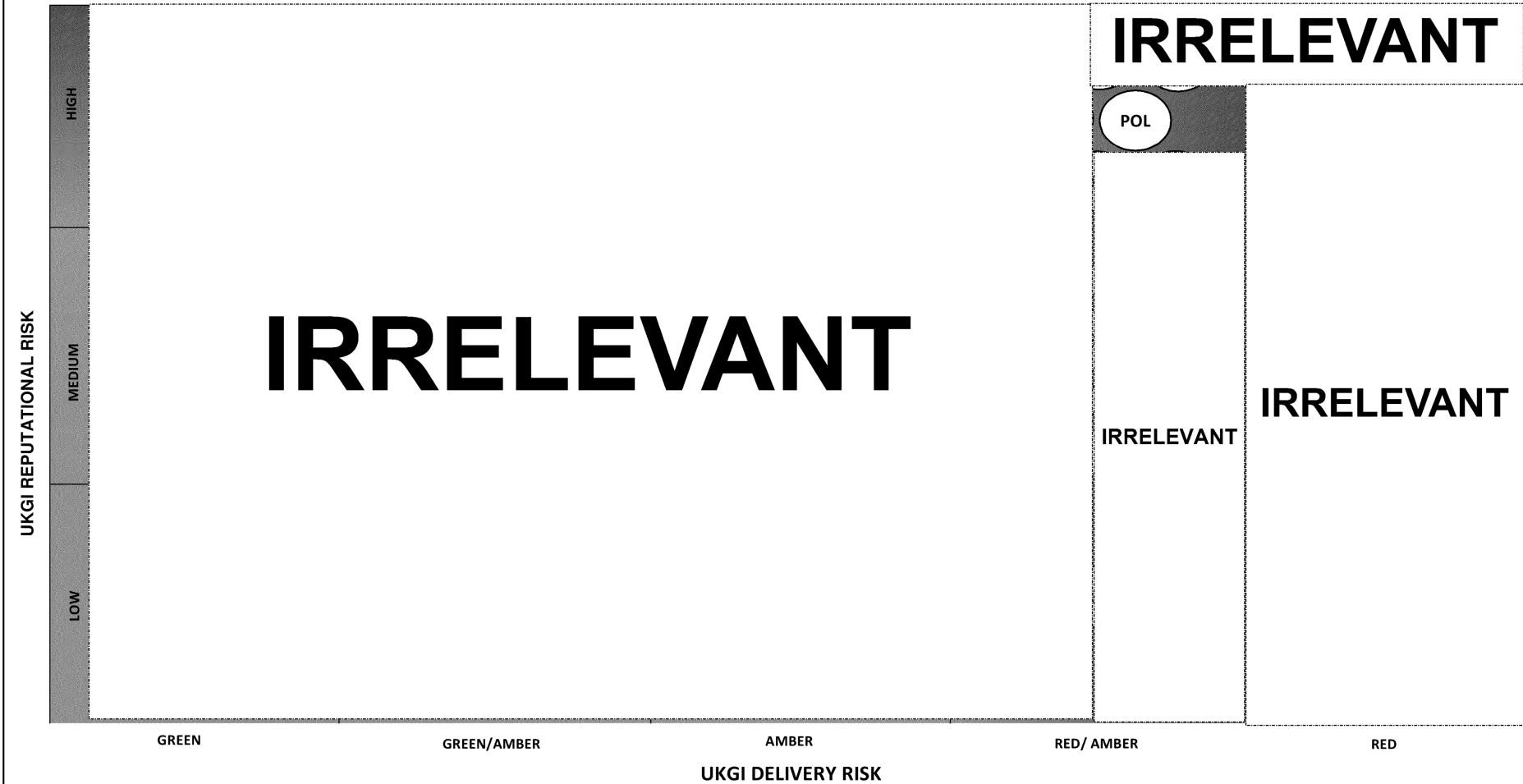
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DATA UP TO 10 APRIL 2018



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*RISK SUMMARY *

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DATA UP TO 10 APRIL 2018

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Post Office	[POL]	RA
Delivery Risk Profile		
If not managed successfully the risks - including commercial, strategic and stakeholder risks and those linked to management appointments and remuneration - have the potential to significantly impact the financial sustainability of POL and its ability to achieve policy objectives (e.g. transformed network, reduced HMG funding).		
Reputational Risk Profile		
High		
There is significant political interest in the Post Office network and there are a number of clear policy objectives. Risk is mainly centred on these areas, but it can also be linked to management and remuneration issues. The UKGI POL team are aware of the pressures and are working collaboratively with Post Office Limited to manage the risks away.		

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UK Government Investments

Company No. 9774296

UK Government Investments Limited

(the "Company")

27-28 Eastcastle Street, London W1W 8DH

Paper for the Board of Directors

Topic: NDA project review

Date: 8 May 2018

Author: Helen Mitchell

Endorsed by: Candida Morley

Ref: UKGI-BP-226

Category: Paper circulated, for discussion

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Background Material on the Nuclear Decommissioning Authority (NDA)

For the UKGI Board

May 2018

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UK Government Investments

Company No. 9774296

UK Government Investments Limited

(the "Company")

27-28 Eastcastle Street, London W1W 8DH

Paper for the Board of Directors

Topic: Student Loans Project Review

Date: 8 May 2018

Author: Daniella Guzzardo

Ref: UKGI-BP-227

Category: Paper circulated, for discussion

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UK Government Investments

Company No. 9774296

UK Government Investments Limited

(the "Company")

27-28 Eastcastle Street, London W1W 8DH

Paper for the Board of Directors

Topic: Review of UKGI's relationship with Cabinet Office

Date: 8 May 2018

Author: Alex Reeves

Endorsed by: Michael Harrison

Ref: UKGI-BP-228

Category: Paper circulated, for discussion

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UK Government Investments

Company No. 9774296

UK Government Investments Limited

(the "Company")

27-28 Eastcastle Street, London W1W 8DH

Paper for the Board of Directors

Topic: Melrose GKN Update

Date: 8 May 2018

Author: Madelaine McTernan

Ref: UKGI-BP-229

Category: Paper circulated, for discussion

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**UK Government
Investments**

OFFICIAL-SENSITIVE

UKGI-BP-230

Company No. 9774296

UK Government Investments Limited

(the "Company")

27-28 Eastcastle Street, London W1W 8DH

Paper for the Board of Directors

Topic: Principles of remuneration for portfolio entities

Date: 1 May 2018

Author: Laura Thompson

Email: **GRO**

Endorsed by: Roger Lowe

Ref: UKGI-BP-230, 230a, 230b

Category: Paper circulated for discussion

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HM Treasury

Guidance for approval of senior pay: applicable from 1 January 2018

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HM Treasury

Guidance for approval of senior pay: applicable from 1 January 2018

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UK Government Investments

Company No. 9774296

UK Government Investments Limited

(the "Company")

27-28 Eastcastle Street, London W1W 8DH

Paper for the Board of Directors

Topic: Board Intelligence review of UKGI's board papers

Date: 8 May 2018

Author: Secretariat

Ref: UKGI-BP-231

Category: Paper circulated, for discussion

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UK Government
Investments

UKGI-BP-233

Company No. 9774296

UK Government Investments Limited

(the "Company")

27-28 Eastcastle Street, London W1W 8DH

Paper for the Board of Directors

Topic: Dashboard
Date: 4 May 2018
Author: Zoe Gillis
Endorsed by: Rachel Mortimer
Ref: UKGI-BP-233, 233a
Category: Paper circulated, for information

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OFFICIAL - SENSITIVE

UKGI Dashboard

April 2018

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Governance (2/7)

Asset	Priorities, quarterly objectives, risks and contextual factors	Assessment	Lead
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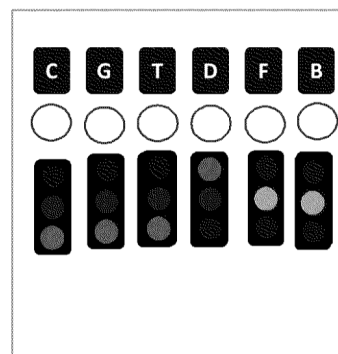
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UKGI's overarching objective: Shareholder oversight to ensure it delivers on its strategic objectives of (i) maintaining a network of post offices above the 11,500 branches (ii) compliance with the minimum network access requirements and delivery of Services of General Economic Interest, while (iii) operating as an increasingly profitable commercial business aspiring to zero subsidy post 2021.

Outlook – key issues/upcoming risks, including reputational:

- Network size drops below the 11,500 branches required by funding package and manifesto commitment
- Re- negotiation of critical third party contracts (Royal Mail Bank of Ireland), both which are fundamental to POL' s mails and financial services revenues.
- Civil litigation judges that POL has acted inappropriately or illegally on the "horizon case".
- POL' s IT transformation programme results in systems not fit for purpose or service outages.
- BEIS governance relationship with UKGI on POL, discussions are ongoing.
- Establishing a more formal Framework Agreement with POL to govern its relationship with HMG.
- Facilitating the implementation of HMG Financial Inclusion agenda.



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UK Government
Investments

UKGI-BP-234

Company No. 9774296

UK Government Investments Limited

(the "Company")

27-28 Eastcastle Street, London W1W 8DH

Paper for the Board of Directors

Topic: EDRM summaries
Date: 4 May 2018
Author: ED Relationship managers
Ref: UKGI-BP-234, 234a
Category: Paper circulated, for information

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**UK Government
Investments**

OFFICIAL-SENSITIVE

UKGI-BP-235

Company No. 9774296

UK Government Investments Limited

(the "Company")

27-28 Eastcastle Street, London W1W 8DH

Paper for the Board of Directors

Topic: Transactions Committee update

Date: 8 May 2018

Author: Simran Dhillon

Email: **GRO**

Ref: UKGI-BP-235

Category: Paper circulated, for information

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OFFICIAL-SENSITIVE

Annex A: Draft Transactions Committee minutes, 17 April 2018

Company No. 09774296

**UK Government Investments Limited
(the "Company")**

27/28 Eastcastle Street, London, W1W 8DH

Minutes for a meeting of the Transactions Committee
held at

1 Victoria Street, London, SW1H 0ET

On 17th April 2018 at 1:00pm

Present: James Leigh-Pemberton (Chair)
Jitesh Gadhia
Jane Guyett
Robin Lawther
Oliver Holbourn (except items 3.2 and 4.2)
Mark Russell
Robert Swannell

In attendance: Caroline Thomson
Peter Norton
Laura Kiddoo
Martin Madsen
Alex Walsh
Rob Elliot
Simran Dhillon
Daniela Guzzardo (item 4.3)
David Barnett (item 4.3)

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UK Government
Investments

Draft – to be approved by committee

UKGI-BP-236

Company No. 9774296

**UK Government Investments Limited
(the “Company”)**

27-28 Eastcastle Street, London W1W 8DH

Minutes of a meeting of the Audit and Risk Committee held at

Room 3K, 1 Victoria Street, London, SW1H 0ET

On 22 March 2018 at 11:45am

Present: Jane Guyett (in the Chair)
Robin Lawther
Simon Palley

In attendance: Heather Clifton (GIAA)
Zoe Gillis
Sarah Finigan
Amy Manning (NAO)
Robert Razzell
Mark Russell
Peter Morland (NAO)
Robert Swannell
Rachel Mortimer
Dionne Mason
Chanbota Mer (GIAA)

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UK Government Investments

Company No. 9774296

UK Government Investments Limited

(the "Company")

27-28 Eastcastle Street, London W1W 8DH

Paper for the Board of Directors

Topic: Draft RemCo Minutes

Date: 8 May 2018

Author: Secretariat

Ref: UKGI-BP-237

Category: N/A

IRRELEVANT



UK Government Investments Limited

(the "Company")

27-28 Eastcastle Street, London W1W 8DH

Paper for the Board of Directors

Topic: NED project assignments

Date: 30 April 2018

Author: Zoe Gillis

Email: **GRO**

Ref: UKGI-BP-238

Category: Paper circulated, for information

This paper provides a summary of the projects and their NED sponsors.

Project	Non-Executive Director assigned
IRRELEVANT	
IRRELEVANT	Jane Guyett
Post Office	
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