From:	Gibson Will (ShEx)[/O=DTI/OU=DTIHQ/CN=RECIPIENTS/CN=WGIBSON]
Sent:	Wed 18/09/2013 5:04:52 PM (UTC)
Го:	McInnes Tim (ShEx GRO GRO
Subject:	RE: Prospectus - POL comments
Not unreasonably!	
BIS, 1 Victoria Street, L www.gov.uk/governmer	Director Shareholder Executive ondon SW1H 0ET GRO GRO
PA: GRO	
	siness, Innovation and Skills (BIS) is making a difference by supporting sustained growth and economy. BIS: working together for growth
Original Message From: McInnes Tim (Sh Sent: 18 September 20 Fo: Gibson Will (ShEx) Subject: Re: Prospectus	Ex) 13 18:04
Not unhelpful - I just do	n't want things to go nuclear until that's all we have remaining.
Apparently her line is "h	ow can they expect us to distribute prospectuses with this wording in it"
Гim	
Го: McInnes Tim (ShEx Subject: RE: Prospectus	ember 18, 2013 06:00 PM
-	Director Shareholder Executive BIS, 1 Victoria Street, London SW1H 0ET GRO
GRO	www.gov.uk/government/organisations/the-shareholder-executive
PA: GRO	
	siness, Innovation and Skills (BIS) is making a difference by supporting sustained growth and economy. BIS: working together for growth
Original Message From: McInnes Tim (Sh Sent: 18 September 20 ⁻ Fo: Gibson Will (ShEx) Subject: Re: Prospectus	Ex) 13 18:01

Yes. And I just had Martin on the phone... Alice is properly up for a fight. I've bought some time but let's see what Emma can set up.

Tim
Original Message From: Gibson Will (ShEx) Sent: Wednesday, September 18, 2013 05:59 PM To: McInnes Tim (ShEx) Subject: FW: Prospectus - POL comments
I assume we already have chapter and verse on the outstanding issues in that they are the ones you have raised - is that correct?!
Will Gibson Executive Director Shareholder Executive BIS, 1 Victoria Street, London SW1H 0ET GRO www.gov.uk/government/organisations/the-shareholder-executive
PA: GRO
The Department for Business, Innovation and Skills (BIS) is making a difference by supporting sustained growth and higher skills across the economy. BIS: working together for growth
Original Message From: Gibson Will (ShEx) Sent: 18 September 2013 17:56 To: 'jonathan.lewis McInnes Tim (ShEx); Payne Emma (ShEx) Subject: RE: Prospectus - POL comments
Thanks Jonathan.
We will do - just to echo Tim's point re sign-off, I have just come from a meeting with POL's CEO where she was voicing her concerns that not of POL's comments had been picked up so they have definitely not signed off their wording! That said, we will ensure that we have chapter and verse from POL on what they feel is outstanding.
Will Gibson Executive Director Shareholder Executive BIS, 1 Victoria Street, London SW1H 0ET GRO GRO www.gov.uk/government/organisations/the-shareholder-executive
PA: GRO
The Department for Business, Innovation and Skills (BIS) is making a difference by supporting sustained growth and higher skills across the economy. BIS: working together for growth
Original Message From: jonathan.lewis GRO Sent: 18 September 2013 17:46 To: McInnes Tim (ShEx); Payne Emma (ShEx); Gibson Will (ShEx) Subject: RE: Prospectus - POL comments
ok - let me know as and when you want to speak
Original Message From: McInnes Tim (ShEx) GRO Sent: 18 September 2013 17:44 To: LEWIS, Jonathan; Payne Emma (ShEx); Gibson Will (ShEx) Subject: Re: Prospectus - POL comments

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Thanks for this and for fighting our corner. I'm not sure if I agree with any of their points - in particular certainly nor around POL signing off any wording - so we'll talk at this end re. best ways to move forward.

Tim

Original Message		
From: jonathan.lewis	GRO	
Sent: Wednesday, September 18, 2	2013 05:16 PM	
To: McInnes Tim (ShEx); Payne En	nma (ShEx)	
Subject: FW: Prospectus - POL cor	mments	

Tim - I explained to S&M the POL points and sent the attached markup. Please see the two emails below from S&M setting out the POL position. Could you look at these and let me know your thoughts? With the strength of this opposition, given it is RM's prospectus after all, there is only a limited amount of further pushing I think we can actually do. From a legal perspective, I would not advise pushing further. Let me know thoughts in due course -- happy to discuss.

Best Jonathan

Original Message		
From: PAPANICHOLA, John	G	RO
Sent: 18 September 2013 17:13		
To: Dunn, Alex; LEWIS, Jonathan		
Cc: JONES, Tim (TWJ); phillip.sharp	GRO	
Subject: RE: Prospectus - POL comments		

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It's probably also worth relaying that the NED who made the point on Horizon, Les Owen, used to be a POL NED and so probably feels he has a particular right to comment on this. As Alex says, POL itself has signed-off on all the POL text (following comment and debate - including on the Horizon disclosure).

John

John Papanichola T GRO F + GRO M GRO]
Original Message	
From: Dunn, Alex	
Sent: 18 September 2013 17:06	
To: 'jonathan.lewis GRO	
Cc: tim.jones GRO PAPANICHOLA, John; phillip.sharp@ GRO	
Subject: RE: Prospectus - POL comments	

Thanks, Jonathan. I will work through these and we can then discuss.

But, as you note, this is the company's prospectus and all of these points have been discussed at length with them previously in drafting meetings and follow-up sessions etc.

I will look through your mark-up in detail but please note that the Horizon point was raised specifically by one of the non-executive directors who was adamant that a reference to this must appear in the prospectus. We had drafted the revised paragraph so that it was consistent with the report and POL's press release. POL have reviewed this section and had no comments on it (as it is now drafted) so I am surprised that it should be of concern to the POL team within BIS. I think this will need to stay as drafted.

The IT separation section has also been subject to detailed discussions (both at operational and legal level) between RM and POL, the wording reflects the position that RM is happy with following those discussions.

That too will need to stay as drafted. In particular, RM feels that there is a risk of reputational and other damage if the

separation, per se, is not successfully achieved (following recent high profile corporate failures to achieve separations on time and on budget). This particular point is of concern to senior executives within RM.

Kind regards,

Alex

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