From: Graham Brander[/O=MMS/OU=EXCHANGE ADMINISTRATIVE GROUP

(FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=GRAHAM.BRANDER4BD608EA-E012-4EBE-

BD19-2C151BF40CB9]

Sent: Mon 19/07/2010 9:29:48 AM (UTC)

To: Andy Hayward GRO

Cc: Jason G Collins GRO ; John

Longman GRO

Subject: RE: Horizon Integrity risks

Andy

I know my memory isn't what it used to be but think this might relate to Jon Longman's West Byfleet case. Apparently it was raised by a couple of the team (not Jon) at a recent focus group meeting led by Nigel.

Regards Graham Brander GRO

From: Andy Hayward Sent: 16 July 2010 10:51

To: Graham Brander; Jason G Collins **Subject:** Fw: Horizon Integrity risks

Graham.

at yesterdays SLT Nigel Viles mentioned that one of the investigators had mentioned concerns re: Horizon challenges in one of his cases (this being you I believe). Please see my recent reply to the team on this matter. If however you need further and specific support please let Jason/myself know or if required contact Dave K. Rgds,

Andy

---- Forwarded by Andy Hayward/e/POSTOFFICE on 16/07/2010 10:46 ----

Andy Hayward To: Andrew Daley/e/POSTOFFICE@

Exchange

13/07/2010 15:54 cc: Iain Murphy/e/POSTOFFICE@

Exchange, Jason G

Collins/e/POSTOFFICE@Exchange, Paul Southin/e/POSTOFFICE@POSTOFFICE,

Dave M King/e/POSTOFFICE@

Exchange, Sue Lowther/e/POSTOFFICE@

POSTOFFICE

Subject: Re: Horizon Integrity risks

Andrew.

Sue Lowther's team have reviewed this on behalf of Security and will be producing a briefing summary for the stakeholders. In essence it will state that there are no underlying issues or trends identified regarding the Horizon challenges to date and that we will continue to 'manage' each case as and when further challenges arise. This is also the recommendation from the Legal team in that if we carry out a 'drains up' exercise we are leaving ourselves open to an even greater risk of challenge (i.e. in simple terms: why are you looking if you say everything is okay!).

Jason/Andrew: However and from a fraud casework perspective forward are captured, monitored and reviewed (-	
Dave, Following our previous discussions not sure where summary report for stakeholders. Rgds,	you are with this, spoke to S	Sue last week re: producing the
Andy		
**Andrew Daley		
Andrew	Daley	To: Iain Murphy/e/POSTOFFICE, Andy
13/07/20	010 15:31	Hayward/e/POSTOFFICE, Andy Hayward/e/POSTOFFICE cc: Jason G Collins/e/POSTOFFICE, Pau Southin/e/POSTOFFICE Subject: Horizon Integrity risks
Hi All,		
Have you guys heard anything from the PO	executive on the Horizo	on integrity risk?
The investigators are concerned that if we world of trouble. They have also been getting still very much in the spotlight and not go	ng queries from solicitor	
Kind Regards,		
Andrew Daley Security Programme Manager Fraud Strand North Tel Mobex (internal) GRO Mobile: GRO	Security $\sqrt{}$ Pro	blem Solved

Post Office Ltd

E-Mail:

GRO

Operations Clippers House Clippers Quay SALFORD M50 3NW